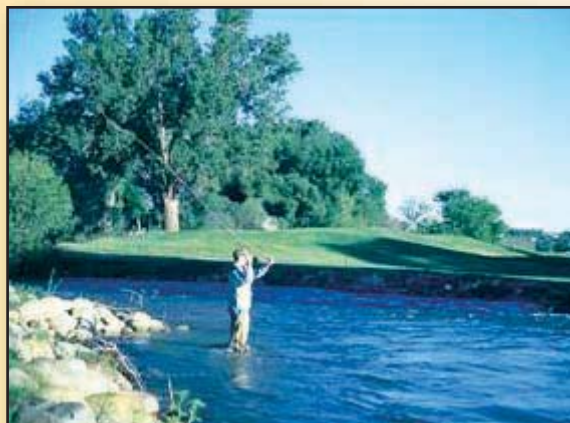
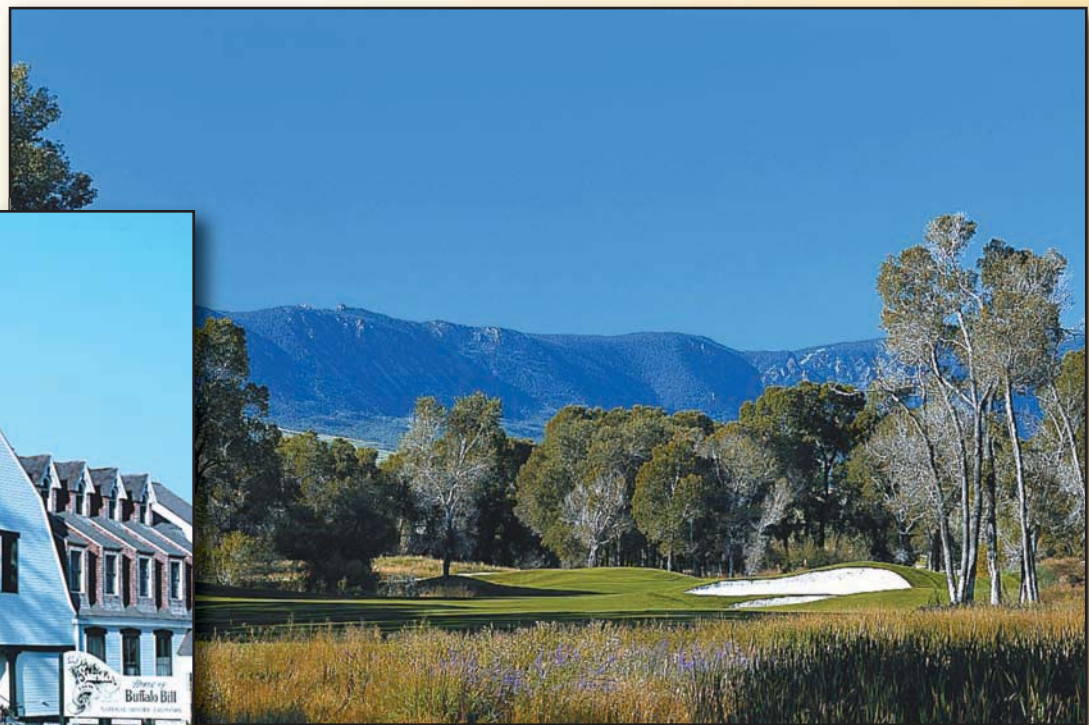


Sheridan Wyoming

Report to the Community



*"From the Mountains to the Prairie,
God Bless Our Home Sweet Home!"*



July, 2011

Dear Members of the Sheridan Community,

This is the seventh annual update to the community. The City Council and I are pleased to present this information on the progress of our wonderful community over the past year. The economic down turn enters its third year. Families have lost jobs. Businesses have downsized. Government is not immune to those same influences. Our households and our businesses are affected. The City Council and I and the department heads are faced with cutting nearly \$2.5 million from a \$13 million general fund budget in the space of less than 36 months. We are now engaged in the third consecutive year of budget cuts. In the last 36 months the City has lost 44 positions through attrition, voluntary buyouts or layoffs. These are the times when we must pull together as a community to double our resolves to build private sector jobs.

The department heads, the City Council and myself applaud our employees for doing more with less everyday - - the struggle to continue to deliver vital services with fewer revenues continues.

This reinforces the need for a robust local economy. The need to diversify our jobs has never been more compelling. If families are thriving, shopping, buying homes - - if businesses are hiring and making investments - - that produces the revenues necessary for City government to deliver the services the citizens require.

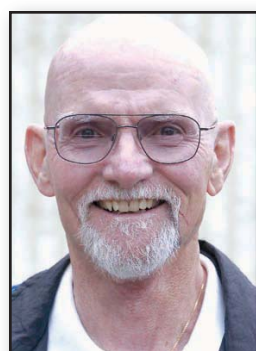
We can continue to build the community - - repairing our broken sewer pipes, rusty water lines – fixing our streets and enhancing our parks and pathways - - restoring our creeks and protecting lands adjacent to creeks threatened by development - - through wise stewardship of the resources entrusted to us by the voters in approving the cap tax penny and the optional capital project one cent penny. These are then leveraged with other funds from Cheyenne to continue to build the community.

Funding from the one cent and Cheyenne is also critical for our economic development efforts. Job growth must come from the private sector but government must be a player at the table, assuring that it is a help and not a hindrance to a sound economy. We trust that you will enjoy this seventh annual report to the community.

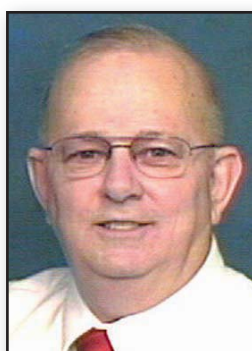
If you have any questions, comments - - suggestions how we can improve - - please, my door is always open and I'm glad to receive your calls and emails. My phone number at City Hall is 674-6483 and my email is dkinskey@sheridanwy.net or I'm always happy to stop and have a cup of coffee or chat in passing in our beautiful downtown.

Sincerely,

Dave Kinskey, Mayor



John Bigelow, Ward 2



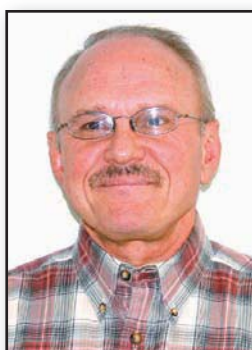
Robert Webster, Ward 3



Steve Brantz, Ward 3



Ryan Mullholland, Ward 1



John Heath, Ward 1



Alex Lee, Ward 2

Economic Development

Jobs, Jobs, Jobs



Tech park site

We must also reform our processes at City Hall to assure that they are as efficient as possible. We have undertaken ninety six different changes to how we do business to make sure that we are jobs ready. The most dramatic illustration of this is cross training all of our inspectors so that we can assure that any property you are buying is built to standard but without unnecessary red tape.

To be jobs and business ready we need to follow the three "R's", Repair, Reform and Recruit. We must repair our infrastructure, rusty water lines, broken sewer lines, inadequate storm sewer systems, and a lack of capacity. None of these things will do if you ever hope to prosper as a community. If we want employers to invest the dollars necessary to create good jobs in Sheridan they must see that we as a community are willing to invest in ourselves. That is what the infrastructure program is all about.



Vacu Tech building under construction



CNC equipment

And, we must recruit - - businesses that wish to create good jobs in Sheridan. This means reaching out to the business community to collaborate in a partnership approach to how City Hall does business. We have worked in task forces comprised of builders, developers, downtown property owners, architects and engineers. We have come to the table in cooperative efforts with the Chamber of Commerce, The Downtown Sheridan Association, North Main Neighborhood Association, the County government, College and the School District. Only by working together as a community can we successfully build our job base.

We need to encourage our agriculture, energy and travel and tourism sectors. That is our base. We also need to encourage those businesses identified by the Wyoming Business Council as the best jobs of the future for Sheridan. These are not large smokestack type employers but small companies that employ between 5 and 20 employees.

These types of businesses include:

Information-based business

- Engineering, research, testing labs
- Data processing and information retrieval
- Mobile entrepreneurs, "lone eagles," consultants

Healthcare and Social Assistance

- Nursing care facilities
- Vocational rehabilitation services
- Outpatient care services

Professional and Technical Services

- Accounting and bookkeeping services
- Architectural and engineering services
- Management consulting services

Administrative

- Employment services
- Business support services
- Office administrative services

Light Manufacturing

These jobs pay well and represent the jobs of the future. We can encourage our local industries in these segments as well as travel and tourism, agriculture and energy to try and rebuild our economic base. These jobs pay well and represent the jobs of the future. We can encourage our local industries in these segments as well as travel and tourism, agriculture and energy to try and rebuild our economic base.



The Sheridan Wyoming Story

Be sure to share this good news about Sheridan Wyoming

- The Number One Best Place to Build a Nest Egg – US News and World Report
- Top Three States for Business Tax Climate – The Tax Foundation
- The Best Financially Managed State – The Wall Street Journal

Local businesses looking to expand and businesses interested in relocating in Sheridan need to hear these important and encouraging facts about our community.

Contrast the above with surrounding states and states across the county that are flirting with bankruptcy and multimillion dollar deficits due to pension and healthcare costs and runaway spending.

A company interested in expanding or relocating their business in Sheridan is going to ask: "Where is the best place to do business?"

The answer is, "Right here in Sheridan."

The questions they will ask are:

1. Is the tax and regulatory environment business friendly?
2. Are the right kind of people available for hire?
3. What is the quality of life like?
4. How soon can I get started?

The efforts of the City Council and I are focused on making sure that the right answers are in place for employers looking to expand and or relocate and hire in Sheridan.

Let's get our community back to work.

Seniors

The economic devastation of the great recession has impacted working families as well as those who had hoped to enjoy their golden years in comfort. People's retirement savings have been badly damaged during this downturn.

The City of Sheridan is proud to be a supporter of the Sheridan Senior Center and its many services. The building housing the Senior Center is owned by the City of Sheridan and leased for one dollar a year. The City Council was able to provide a small boost in optional one cent funding for the Senior Center with the most recent passage of the one cent tax.

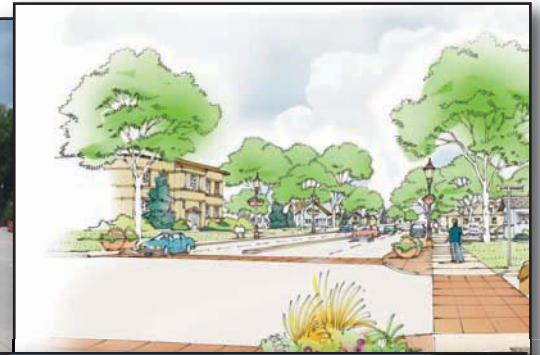


Sheridan Senior Center

Build we must!

Repair continues apace in Sheridan. These major projects are underway;

North Main - - the North Main revitalization project continues in a cooperative effort with WYDOT and a key part of the North Main revitalization effort. When this exciting project is completed, you will see vintage street lights, trees, spaces for public art, benches and elevated planters. What you won't see is the important stuff below the surface including new storm and sanitary sewer lines and new water lines. All of this has been done in accordance with the design preferences that we heard from the grassroots, the residents - it is what the citizens asked for and we are proud to deliver. Phase one of the project took place last year starting at Fort Road and it looks fabulous!



Wyoming Avenue/Park Street-- This is one of the original neighborhoods of Sheridan with bad streets and decaying water and sewer lines - but it will be oh, so beautiful when it's all put back together. Thanks to all the folks in the neighborhood who helped out in a cooperative process of design. Your neighborhood will look as you wanted it to look because City Hall took the time to listen.

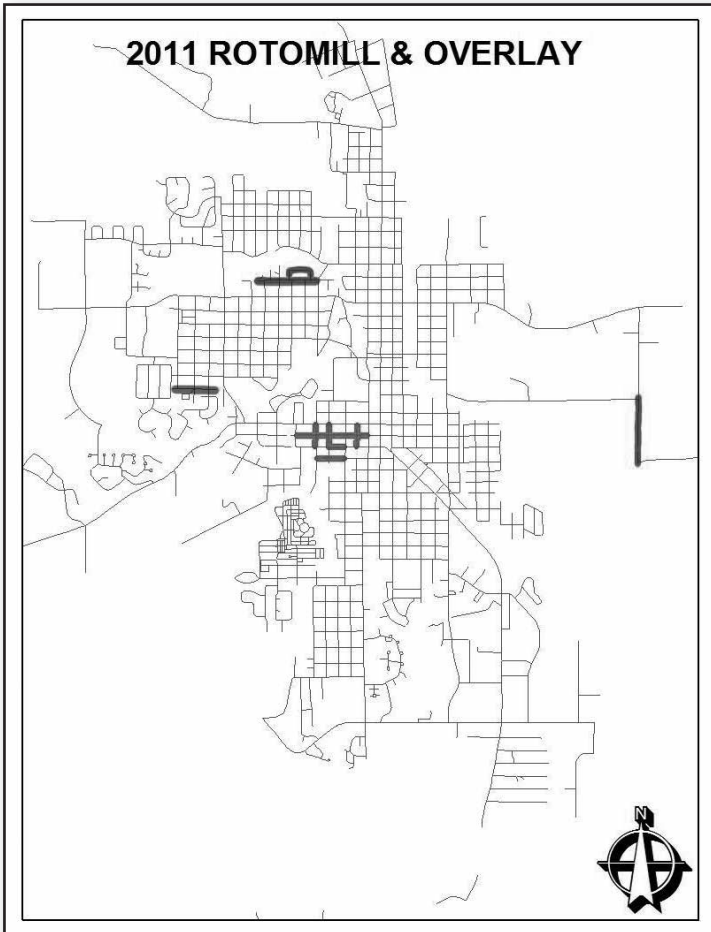


Wyoming Avenue project area

Rotomill and overlay resurfaces worn out streets – this year year's R&O program is composed of 2.2 miles of rotomill & overlay and 1.2 miles of full depth reclamation with an overlay for a total project length of 3.4 miles. Areas to receive this application include: Dunnuck Street, Michael Drive, West Works from Griffith to Brooks, South Linden from Burkitt to Loucks, South Jefferson from Burkitt to Loucks, Tschirgi from Burkitt to Loucks, West Burkitt from South Jefferson to Thurmond, Woodworth from Highland to East Mountain View and Eastridge Road from KROE Lane to the Land-fill.



Rotomilling



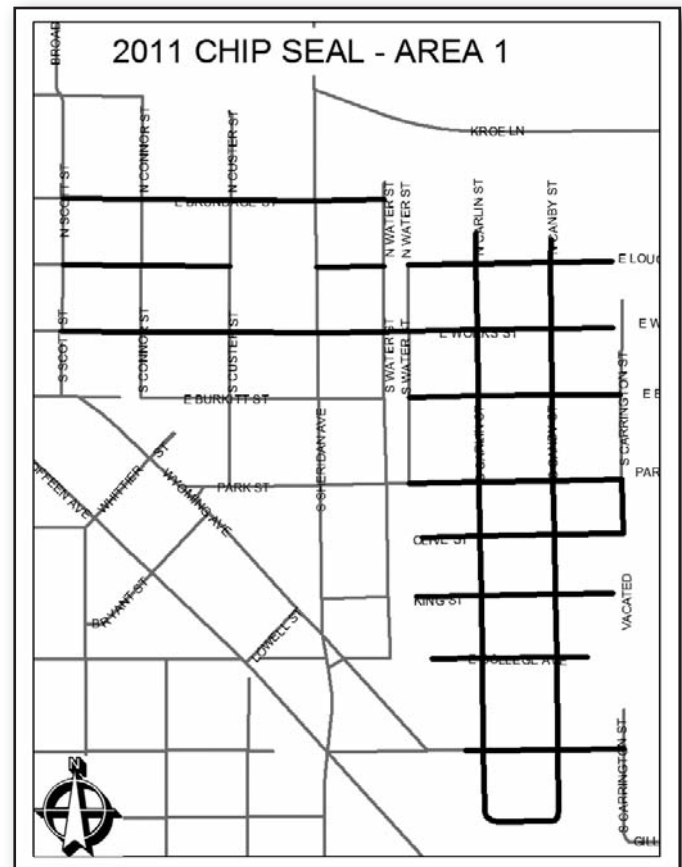
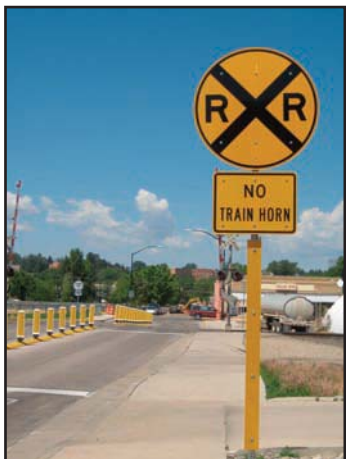
Chip & Seal, also a key maintenance item for streets – relatively inexpensive but adds years to the life of a street. City Crews have just finished 6.7 miles of chip seal and will be doing an additional 7 miles in late August.



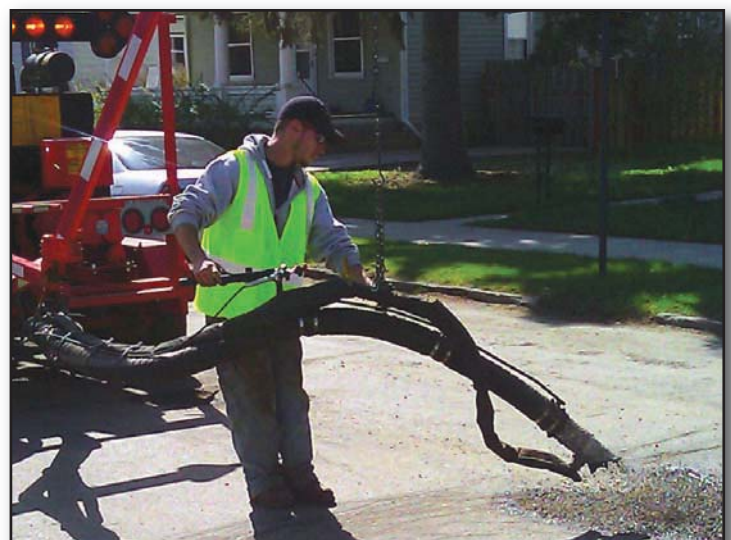
Chip Sealing

Quiet Zone at 1st Street

– We have nearly completed the implementation of the second Quiet Zone in Sheridan. Actually it is the only second one in the state, the first being at 5th Street. To get a “Quiet Zone” established it takes a lot of collaboration between the Wyoming Department of Transportation, the City of Sheridan Public Works Department, the Burlington Northern Santa Fe Railroad, as well as the Federal Railroad Administration. The good news is you won’t be hearing so many train horns very soon.



Pot Hole Patrol Continues – Help save money – report potholes early. We can’t fix them if we don’t know about them. There are over 120 miles of streets and we rely on you to be our eyes and ears to tell us when there is a baby pothole before it grows any bigger. Call 674-4112. Hats off to our dedicated street crews – this is hard work and they do it with a smile.



Pot Hole Patrol in action

Downtown Sheridan –The Downtown Sheridan Association received a grant from the Wyoming Business Council to help with the South Gateway to the Historic District Community Center and the renovation project for the old Maverick Station is underway. A Rain Garden has been completed in the front and construction to turn the old gas station into a Community Center, Public Restrooms, Informational Kiosk and DSA Office will start in August with plans for completion by November.



Old Maverick station

Goose Creek Restoration – The restoration of Big Goose Creek in Kendrick Park was such a huge success it is now being expanded to Little Goose Creek at the 40 acres acquired by the City adjacent to Brundage Lane in the southern part of the community.



Pathways – People in Sheridan love the great outdoors and that includes a stroll or a bike ride on our beautiful pathway system. Seven years ago Sheridan had seven miles of pathways - now we've got 14 miles and when complete there will be 28 miles. A couple of key pathway projects this year include the Fort Road to Canfield pathway which is currently being surfaced with concrete and a new pathway project that will connect Dome Drive to Scott Drive has just begun. Both of these projects are scheduled for completion toward the end of this month. Other pathways currently in design and tentatively scheduled for construction this year include the South Park Pathway, which will extend the current pathway from Sheltered Acres Park to Brundage Lane and the Wrench Ranch Pathway.



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Funding Facts

	GENERAL FUND (Taxes)	ENTERPRISE FUNDS (Fees for Service)	SPECIAL PURPOSE TAXES (Voter Approved Taxes)	SPECIAL FUNDS (Grants, loans, all other income)
FY 2011-2012 Estimated Revenue	\$11 million	\$10 million	\$7 million	\$3 million (annual avg.)
Programs and Services	<ul style="list-style-type: none"> • Police and Fire • Streets, Parks and Cemetery • Administration • Engineering, Building and Planning 	<ul style="list-style-type: none"> • Water and Sewer • Solid Waste • Golf Course • Ambulance 	<ul style="list-style-type: none"> • Capital Improvement Projects • Major Capital Expenditures 	<ul style="list-style-type: none"> • Capital Improvement Projects
Revenue Sources	<ul style="list-style-type: none"> • 8 mil Property Tax • Sales Tax (portion of 1st 4%) • Mineral Royalties • Building/Planning/Fees 	<ul style="list-style-type: none"> • User Fees • PIF's 	<ul style="list-style-type: none"> • Optional 1% Sales Tax 	<ul style="list-style-type: none"> • State Land and Investment Board (SLIB) • Water Development Commission • State Revolving Fund (SRF) • WYDOT (TEAL)
Revenue established by:	State Legislature	City Council (through Resolution)	Voters	Various State Boards and Commissions an application

Understanding City Finance in a Nutshell: City money comes in "Silos." The General Fund comes from taxes. Enterprise Funds come from fees you pay, such as your water bill. Then there are special taxes approved by the voters such as the Capital Facilities Tax. Then there are grants and loans from the state. There are limits on moving the money between the silos. For instance, the Capital Facilities tax cannot be used to pay general fund salaries. Federal grants to build pathways cannot be used to pay the city's general expenses. Your water and sewer fees can only be used for your water and sewer systems, and cannot be used by the city to balance its general fund budget.

And now a word from the most important person in Sheridan.....

YOU!!!

Please clip this portion and return your comments to:

Mayor Dave Kinskey
City of Sheridan
P.O. Box 848
Sheridan WY 82801

Or, you may send an email to: dkinskey@sheridanwy.net

We would like to pass along to the city employees any compliments you may have to offer.

- What aspects of city operations are you most satisfied with?

They say "the biggest room in the world is room for improvement."

- What improvements would you like to see in city operations?

- What do you feel are the highest priorities for your tax dollars?

Name: _____ Mailing address: _____

Phone: _____ E-mail: _____

Your name and contact information is optional - - but it is very helpful in case we have any questions or need to follow up with you regarding your comments. Feel free to enclose additional pages if necessary.